

THE GOVERNMENT OF THE GRAND DUCHY OF LUXEMBOURG



SHOQATA E BANKAVE TË KOSOVËS Kosovo banking association

## CREDIT ASSESSMENT AND CASH FLOW ANALYSIS

DATE: 21 - 23 MAY 2018 VENUE: KOSOVO BANKING ASSOCIATION

### OBJECTIVES

Banks play a crucial role in allocating financial resources. Many companies in a country are dependent on the loans and credit facilities that banks provide. Meeting the demand of these companies for financial resources in a sustainable way will support social and economic developments. The workshop is intended to help future and current loan providers, investors and credit analysts to do their job efficiently and thoroughly. After finishing the workshop, all participants should be able to:

• Systematically determine the operating and financial strength of a specific borrower (a company). Linking operational and financial issues gives a strong analysis and protection against unreliable financials and weak business plans. Finally, the participants will be able to judge level & predictability of future cash flows and to assess a risk rating by hand.

• Help the borrower to set reasonable goals in terms of financial condition and growth and using a strategy when a borrower is facing financial difficulties.

• Judge and safeguard the bank's priority of claim to the borrower.

• Give clear conclusions and recommendations to credit committees/management.

## METHODOLOGY

Real-life business cases and group exercises to apply knowledge and skills into practice. Interactive classroom discussions to exchange experiences. And a "Toolbox" that can be used as a reference both in the classroom and at home.

## WHO SHOULD PARTICIPATE?

Professionals involved in extending and monitoring business loans. Both senior and junior staff will find this workshop useful. Differences in experience will be solved by working in sub-groups on real-life cases. Pre-requisite: Knowledge about the basics of accounting.

A good command of English is required!



### ABOUT THE TRAINER

**Mr Erik de Jong** has worked with ING Bank for 22 years in the area of credit risk management as full time trainer, manager and analyst. Since 2010, he has been a freelance trainer.

## REGISTRATION

Send your filled registration forms via email at KBA, or contact us at: <u>kbatrainingcenter@bankassoc-kos.com</u> or 038 246 171

Full attendance during all days is required: Inform your manager + arrange your work properly.



### Day I -

#### The toolbox

A practical analytical framework for credit analysis that includes analytical tools and techniques

#### Cash flow analysis

The importance of cash flows, calculating cash flows and identifying warning signals

**Profitability, debt burden and liquidity** Refreshing this part of financial analysis as well

## Industry analysis and "Product Life Cycle $\leftrightarrow$ Cash Flows"

Two useful tools to assess the Business Risks, which is part of the operating strength of a company

Case "A profitable retailer still going bankrupt" Group exercise

#### Financial projection "Back to the Future"

How to make a financial projection: We go back in time and find a solution how we could avoid the bankruptcy of the retailer

### Day II -

#### Card-game

Test each other's knowledge: The cards contain questions and answers

#### DAILY SCHEDULE

09:00 - 10:30	Training
10:30 - 10:45	Coffee break
10:45 - 12:00	Training
12:00 - 13:00	Lunch break
13:00 – 14:30	Training
14:30 - 14:45	Coffee break
14:45 – 16:30	Training
16:30	End of day $\odot$

### Day II -

Bad Loans: Voluntary Debt Restructuring Discussions, literature and exercise about out-ofcourt debt restructuring

Case "A Wholesaler with a Need for Growth" Group exercise

# Management's Attitude & Reliability of financials

Learning an easy and effective tool to assess these items & warning signals

#### Ready for expansion?

Too often clients think that growth is a solution for everything: When is a borrower ready for expansion?

Case "Company Easy Bikes Ltd. is being sold" Group exercise

### Day III -

Case "A Real Estate Company trying to survive the crash"

Group exercise: Presenting your analysis + giving feedback to each other

## Parent/subsidiary issues and structural subordination

Theory & small exercises about analyzing our priority of claim to the borrower

#### **Collateral and covenants**

Classroom discussions about controlling the relationship with the borrower

## Case "A Franchise Organization & Aggressive Management

Group exercise & presentations to the Credit Committee

**Conclusions & Evaluation** Finish